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Via : Assistant Director, ORE  
Chief, Plans & Policy Staff  
Chief, D/FE

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Relations of D/FE to the Functional Divisions of ORE

Enclosure : (A) 1 copy of [redacted] (senior D/FE economist) analysis and recommendations on subject.

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1. [redacted] on his own initiative, has prepared the enclosed paper as a result of his desire to resolve the many conflicting features inherent in our current relations with the Functional Divisions. It will be apparent to the reader that the anomalies arising from the current lack of direction delineating responsibility for production, consultation, review and coordination can only breed an atmosphere conducive to indecision and frustration, which, in turn, may in some cases lead to neglect.

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2. [redacted]'s analysis is based in large measure on the general statements given in "Organizations and Functions - CIA", published 1 Jan, 1949. Whereas his conclusions seem to conform to this directive, it is desired to emphasize that D/FE is interested primarily in a resolution, not in expanding its field of responsibility. If, therefore, the suggestions of [redacted] paper are considered to overbalance D/FE's responsibilities, a proposed counter weight would be most acceptable.

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3. Relations with the Functional Divisions are perhaps the most notable example of the current difficulties. D/FE relations with D/EE, as repeated in our Monthly Reports, are becoming increasingly difficult to resolve on an AD HOC basis largely due to the consolidation of communist control over China and North Korea.

4. It is most strongly recommended that S/PP be instructed to prescribe delineations of responsibility where overlapping interests exist.

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